



Annual Report 2025



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Foreword

It is with a deep sense of humility and excitement that I introduce myself as the new Head of International Projects Office. I am thrilled to join this incredible team and partner with you - our supporters, volunteers, officers and staff - as we continue to pursue our God-given mission across the world.

It is with a profound sense of privilege and purpose that I introduce this report. I am truly inspired by the rich legacy and unwavering commitment of



The Salvation Army's United Kingdom and Ireland Territory to serve the world's most vulnerable communities.

In these pages you will discover powerful stories of how our global collaboration over the past year has driven meaningful change. The world's pressing challenges - from climate crises and conflict to entrenched poverty - demand a collective response rooted in renewed passion and clarity of purpose. This reality sharpens our focus on our core identity as an evangelistic movement, motivated by a deep love for God and a commitment to serving his mission, not our own.

I'm especially grateful for the chance to learn from and partner with those on the front lines in our partner territories. Their dedication is vital in reducing poverty and inequality for vulnerable communities.

I hope this report not only informs but also ignites a deeper sense of inspiration and conviction. May it be a reminder that even in the most challenging times, we can forge a path forward that is more just, equitable and sustainable for all.

My sincere thanks go to our leadership, every officer, staff member, volunteer, donor and supporter in our territory. Your generosity, dedication and partnership make our vital work possible, and together we can continue to transform lives globally. I am honoured to embark on this journey with you, united by a shared vision for fullness of life through Jesus.

Stanford Muzavazi Head of International Projects Office

Our Vision

A world without poverty and injustice.

Our Mission

Following Jesus' example, we journey alongside communities to overcome the challenges of poverty and injustice. We seek to inspire a movement of people to pursue the restoration of our world so everyone can experience life in all its fullness.





Our Values

The Salvation Army in the United Kingdom and Ireland Territory has outlined six values by which its identity, mission, decision-making and actions are shaped. As a unit of this territory, International Development UK has also adopted these values.

Following Jesus' servant-hearted example, we aim to represent The Salvation Army positively by exemplifying the following values: Boldness, Compassion, Integrity, Mutual Accountability, Passion and Respect.

Boldness



We are committed to being Christcentred and challenging injustice of all kinds. We show confidence in our values, knowledge and expertise, and are prepared to adapt to challenge and change.

Compassion



We are compelled to work towards reducing people's suffering and experience of all forms of poverty and injustice, we empathise with all people, and we are committed to self-care.

Integrity



Our team is a safe environment where we can all be honest about our achievements, failures, mistakes and challenges. We have an attitude of humility and are trustworthy in all that we do.

Mutual Accountability



We are willing to be informed by local knowledge and expertise, we are approachable by all those we work with, and we are good stewards of all resources God has provided to us.

Passion



Driven by our desire to see change, we pursue equality and justice for all people and promote innovation which serves the mission.

Respect



We deeply support and champion others within the team. We value and dignify all people we interact with, treating them as we would wish to be treated, and we seek to understand and adopt decolonisation principles.

How We Work

International Development UK is an umbrella term for the community development and humanitarian work that The Salvation Army in the United Kingdom and Ireland (UKI) Territory supports around the world.

This work is divided into five themes. Three sit within the International Projects Office (Clean Water, Emergency Response and Food Security), and two sit within Anti-Trafficking and Modern Slavery (Anti-Trafficking and Women and Girls).

We are also responsible for the UKI's Mission Support Allocation (money donated through the annual Self-Denial Appeal). This includes funding projects which support and sustain the church and its infrastructure in our Partners in Mission Territories: Denmark and Greenland, Finland and Estonia, Ghana including Togo, Pakistan, and South America East.

We also help to facilitate donations given by UKI corps (churches) for specific purposes (outside of our thematic areas of work) in other territories.

International Development UK is committed to forming and maintaining long-term partnerships to strengthen the projects we support and create lasting change. We partner with Salvation Army territories and development offices around the world, corps and departments within the UK and Ireland Territory, and UK-based not-for-profit organisations in this sector.

We also engage individuals, corps and communities in the UK and Ireland to respond to global issues of injustice and work towards a world in which justice, dignity and equality are a reality for all people.



Areas of Work

Anti-Trafficking

Working through prevention, protection and partnership to tackle human trafficking and support survivors.

Clean Water

Working alongside communities to improve access to drinking water, effective hygiene facilities and adequate sanitation.

Emergency Response

Working with international partners to respond to disasters and emergency situations to provide immediate support and relief.

Food Security

Working with farmers to improve harvests, overcome food insecurity and increase resilience to climate change.

Women and Girls

Working with women to ensure they have equal access to rights and opportunities and the freedom to flourish.



Anti-Trafficking

The Salvation Army in Mozambique is mobilising to respond to modern slavery and human trafficking (MSHT). Building on a successful pilot project, the National Contact Person (NCP), a designated coordinator responsible for leading the country's efforts in MSHT response, is collaborating with district offices across three divisions: Inhambane Leste, Inhambane South, and Capital. The project aims to reduce vulnerability to human trafficking through awareness campaigns, community engagement, survivor support, networking and policy development.

The Salvation Army is establishing divisional task forces made up of officers, staff and volunteers to collaboratively address human trafficking. Every corps, unit and centre is invited to engage in the project, ensuring it is locally led and rooted in community-based responses to strengthen the fight against trafficking.



Underscoring the urgency of this work, over the past year The Salvation Army in Mozambique, alongside partners, intercepted 698 potential victims of trafficking at the Mozambique-Malawi border in Tete.

In the lead-up to the World Day Against Trafficking in Persons in July, the NCP led impactful awareness sessions across five schools in the Inhambane Division, reaching over 3,000 pupils and 50 teachers. Further outreach at bus terminals and marketplaces engaged an additional 1,200 individuals with vital information. These efforts were complemented by a community-based session on income generation, reinforcing both awareness and resilience. This coordinated approach highlights the critical role of NCPs in mobilising communities, strengthening networks and advocating for the integration of MSHT awareness into children's schooling.



Clean Water

On the banks of the Kalumbi Tujiinue Juu river in East Kenya, Beth Yulu beams with pride. 'With adequate water from the sand dam, we are now able to grow vegetables. We no longer have to travel to distant markets to buy them; we can produce enough for our families and even sell the surplus. Our community is becoming healthier,' she says.

Beth is one of many women who helped construct the Kalumbi Tujiinue Juu sand dam. It is the fifth project of its kind supported by The Salvation Army in Kenya East Territory.

In semi-arid areas, prolonged droughts and erratic rainfall have caused severe water shortages, making access to clean water a persistent challenge. Sand dams are a climate-smart solution. They involve building a concrete wall across a seasonal river bed. The accumulated sand filters and stores water, protecting it from evaporation and contamination, and provides a reliable, sustainable source of water year-round.

Globally, women and girls spend around 200 million hours collecting water each day. This reality was reflected in Kalumbi, where many women faced the relentless burden of fetching water, often scooping it from beneath the ground, a labour-intensive task that only yields unsafe drinking water.

Now, the Kalumbi community accesses clean water through a shallow well beside the river, where a hand pump extracts water stored in the sand. This innovative solution has significantly improved water access, food security and livelihoods.

Emergency Response

Since the start of the war in Ukraine in February 2022, more than 6.3 million Ukrainians have been forced to flee their country as refugees and around 3.7 million people are internally displaced. Across Europe The Salvation Army has been responding with pastoral care and practical support throughout this time.

In Georgia, The Salvation Army has gone beyond emergency aid, providing displaced families with support that enables them to settle and rebuild their lives. This has included distributing essential household items, clothing and food. In Batumi, for example, a community canteen has served 120-130 hot meals every day. Alongside this, the provision of food vouchers has been a vital part of the project, offering people the dignity of choice and the practicality of selecting what they need most.

Offering children and young people a nurturing environment to help them heal and adapt to new circumstances has been instrumental. Through a Back to School project, pupils received school supplies and clothing vouchers, whilst an after-school programme continues to provide a safe space where children can share a meal, learn and enjoy group activities, giving parents peace of mind and the opportunity to work.

In August, the territory was honoured with the Order of St Panteleimon, presented on behalf of the Ukrainian Government, in recognition of its outstanding efforts to support displaced families.



Food Security

Through the Raising Champion Farmers project, The Salvation Army in Zimbabwe has trained 300 farmers in conservation agriculture, a climatesmart farming method that emphasises the importance of working with the land to strengthen rather than subdue it.

Memory is a farmer from Chigisi in Zimbabwe. She has a small plot of land near a lake, a short walk from her home. With hard work she's able to enough grow enough to support her family, but it wasn't always like this.

Memory said, 'My husband used to assist me in paying school fees and other things. But when he passed away, I had to stand for myself. I was being the father and the mother for my family.'

When Memory heard about the project, she signed up straight away. She said, 'We learnt a lot, like how the soil can be changed ... [and] we got to know about preparing a thermal compost. It gives everything that the soil needs. Instead of using fertilisers, we use compost.'

The project has not only been good for the environment, but it has also brought the whole community together. Memory said, 'We help each other in our work, even learning, we do it together.'

Memory knows what it's like to struggle, but these days her crops are thriving.

'It's my hope and prayer for my children and grandchildren to learn about this work ... about conservation agriculture.'





Women and Girls

Within walking distance of Jashore's brothels, The Salvation Army in Bangladesh runs a support programme for vulnerable and exploited women and children, offering hope and a pathway to freedom. For over 30 years, the team has reached out with compassion, built trust and amplified the voices of women living in the brothels.

The Salvation Army's unique position means the women share their honest feedback about the project and help shape its future. Responding to the concerns of the women, drop-in sessions for children were introduced into the programme. The long-term aim is that children will remain in education, and that women, through training opportunities, will become financially secure enough to support themselves through sustainable, safe and fair livelihoods, free from exploitation and abuse.

The team also works with communities in the areas surrounding the city, holding awareness sessions on child marriage, gender discrimination and human trafficking, aiming to break the cycle of violence.

One of the women The Salvation Army has journeyed with is Ishra. Born and raised in the brothel after her mother was sold by her husband, Ishra's childhood was marked by neglect and abuse. At just 12 years old, she too was forced into sex exploitation. The Salvation Army continued to offer counselling and support to Ishra, but she felt powerless to leave her situation.

When her mother died, Ishra became determined to change her life and reached out for help once more. With the team's support she moved away from the city and opened a small grocery store, giving her financial independence and hope for a life free from exploitation.

*Name changed to protect identity 12

Mission Support

Mission Support projects are essential to maintaining the infrastructure of The Salvation Army and include property refurbishments, the construction of new halls for worship, feeding programmes, further education and training for officers, outreach work, new equipment and much more. Such projects go hand in hand with the community development work that The Salvation Army is also engaged in around the world.

In Argentina - a country often associated with a warm climate - The Salvation Army has been reaching out to vulnerable families with practical support to help them endure the colder winter months.

For families living in precarious housing without adequate heating, winter is an especially challenging time. In response, Salvation Army staff and volunteers worked tirelessly to bring warmth and comfort to those most in need, distributing blankets to families across 17 locations.

This project built on the existing Sopa de Amor (Soup with Love) food assistance programme, extending support to those already engaged with the programme as well as reaching new individuals. In three ARGENTINA

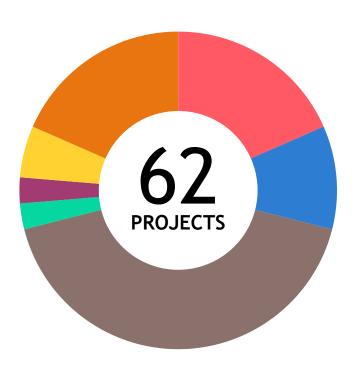
locations, the project was expanded to include families involved in children's programmes, whilst other centres focused on supporting people experiencing homelessness, providing blankets to help them cope with life on the streets throughout winter and on colder summer nights.

In total, 1,508 blankets were distributed, double the original target. Access to Mission Support funds enabled the team to negotiate better prices and secure discounts, allowing them to purchase nearly twice as many blankets as initially planned.

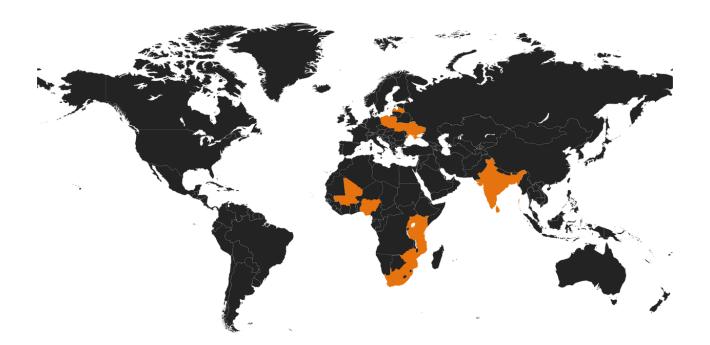
This project reflects The Salvation Army's commitment to meeting basic needs whilst strengthening relationships with those connected to its programmes and creating new opportunities for engagement. Though the need for warm clothing remains ongoing, initiatives like this not only provide practical support but also deepen connections within the community.

Our Projects

During 2024 we partnered with 17 other territories to deliver 62 community development and emergency response projects. These projects have been locally led, shaped by context and rooted in the priorities of each community. With partnership as a central tenet, we have utilised our global network to respond to urgent needs as well as foster long-term sustainability.

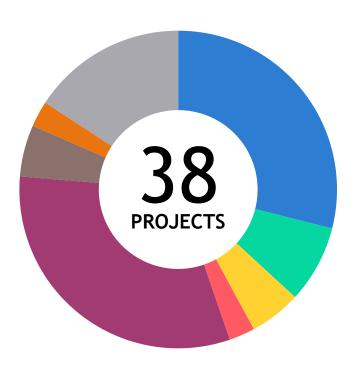


- Anti-Trafficking
- Clean Water
- Emergency Response
- Food Security
- Gender Justice
- Income Generation
- Small Project

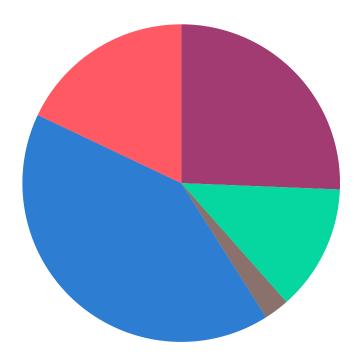


Mission Support Statistics

During 2024, the United Kingdom and Ireland Territory supported 38 Mission Support projects across six countries.



- Argentina (11)
- Estonia (3)
- Greenland (2)
- International (1)
- Pakistan (12)
- Paraguay (2)
- Paraguay & Uruguay (1)
- Uruguay (6)



- Education & Resources (10)
- Evangelism (5)
- Events & Celebrations (1)
- Property & Infrastructure (15)
- Training & Development (7)

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